

Date

Course Description

Educational Management and Leadership (7,5 ECTS)

PEA 474

Fall 2021

Course Leader: Rebecca Adami

Department of Education

Stockholm University
Department of Education
SE-106 91 Stockholm
Sweden

Visiting address:
Frescativägen 54
www.edu.su.se

Phone: +46 8 16 20 00



General Introduction

The course deals with issues related to leadership and school effectiveness, including effective leadership, different types of leadership and assessment demands on organizations. More specifically, practical and theoretical concepts related to management and leadership are processed in the course in relation to themes and topics within leadership studies, such as educational leadership and learning, international comparisons as well as leadership for organizational change.

Contact Information

Lecturers:

Associate Professor Rebecca Adami Rebecca.adami@edu.su.se

Associate Professor Niclas Rönnström niclas.ronnstrom@edu.su.se

Senior Lecturer Pär Larsson par.larsson@edu.su.se

Associate Professor Joakim Landahl joakim.landahl@edu.su.se

Senior Lecturer Christine Bendixen christine.bendixen@edu.su.se

Course administrator:

Emma West emma.west@edu.su.se

University Account and Athena

For information on how to activate your university student account, please visit:

<https://www.su.se/english/education/a-smooth-start/get-access-to-it-services-your-university-account-and-order-a-university-card>

Athena is a web-based learning and collaboration platform for courses at Stockholm University. You must have activated your student account and be registered for the course to have access to the Athena course page. The Athena page for this course will be made available to students registered for the course, no later than one week before the course begins. If you have difficulty accessing the Athena page for this course, please check first that you are registered for the course. Then contact the course administrator. The link to Athena is <https://athena.su.se/>

Course Structure and Content

The course contains compulsory instruction which combines lectures, workshops, discussions and group work. We will be working with concrete examples of dilemmas facing educational leaders and discuss different theories on pedagogical leadership and how these may be context-sensitive or overlook contextual differences. The lecturers in the course offer insights from work with school leaders and educational agencies. Students will be given the opportunity to focus on themes relevant to their own interests and to explore these throughout the course.



Learning Objectives

To pass the course the student should be able to:

- account for educational competences that leaders and, or administrators in education need in order to face local, national and international challenges in diverse contexts.
- analyze practical and theoretical concepts related to management and leadership.

Examination and Grading

Each course participant shall submit a course paper assignment that shows her/his abilities and capacities in critically examining educational management and leadership and its implication to the policy and practice.

A student could be given permission to submit a course paper after the deadline for submission if a request with a legitimate reason has been communicated in writing to the course leader before the deadline. The course leader will respond to such requests in writing and accept them when the reasons given for the delay are reasonable.

Attendance

Normally, students must attend at least 80% of all compulsory course sessions and students who have been absent more than 40% of the compulsory course sessions have to re-take the course. This will not be followed during this course Fall 2021 due to the recommendations following COVID. As lectures, group work and seminars will be organised in other ways than usually we will not keep record of attendance in the same way as we normally do. Instead it will be compulsory to hand in individual papers related to the group works and seminars.

Examination Dates

Course paper instructions will be provided during the first lecture. Detailed instructions of the course paper assignment will also be provided on Athena.

Course paper deadline

The course paper submission date is **October 31st, 2021, 5pm**. The paper is submitted in the 'Assignment' folder on Athena. Please save the document as your Surname, First Name.

Second Examination

Students who do not submit a course paper on **October 31st, 2021**, who fail to submit their course paper by the due date, or receive an unsatisfactory mark in the course examination can submit an assignment during the second examination. The second examination will contain a new topic and new task.



Second Examination Dates

Assignment task will be posted on Athena on **December 6th, 2021**

The submission date is **December 20th, 2021 5pm**. The paper is submitted in the 'Assignment' folder on Athena under "Second Examination". Please save the document as your Surname, First Name.

Third Examination

Students who do not submit a course paper on **October 31st, 2021 or December 20th, 2021**, who fail to submit their course paper by the due date, or receive an unsatisfactory mark in the course examination can submit an assignment during the second examination. The second examination will contain a new topic and new task.

Third Examination Dates

Assignment task will be posted on Athena on **February 4th, 2022**.

The submission date is **February 25th, 2022 at 5pm**. The paper is submitted in the 'Assignment' folder on Athena under "Second Examination". Please save the document as your Surname, First Name.

Plagiarism

It is permissible to cite other sources, but both direct quotes and indirect references to a text must always be provided with correct and complete referencing to the original source. Copying or writing a shorter or longer paragraph and stating yourself as the author of the text is prohibited. This is considered plagiarism. You may also not copy your own texts that have been used in other examinations, as this is considered self-plagiarism.

An example of plagiarism is copying text verbatim or almost verbatim (this includes parts of a text and/or individual sentences) and not indicating where the text originates from. Plagiarism is also when you use another person's text and make it appear that it is your own. For example, text found in the course literature and /or texts that you have found online, or another student's course paper. Plagiarism is regarded as a crime, not only against the established research ethics code, but also against upholding general regard towards one's own and others' texts. Plagiarism is unauthorized cheating and is always subject to disciplinary reporting, which can lead to suspension. At Stockholm University, texts are checked against a database.

Cheating

As a student at Stockholm University, you are responsible for your own education. Part of your responsibility includes knowing the rules that exist for study, examination and being on the university premises, and utilizing resources. According to the rules that apply to the university, disciplinary measures may be taken against students for:



- using unauthorized means, or otherwise attempt to, mislead an exam or when student performance is assessed otherwise;
- interfering with or obstruction teaching, tests or other activities within the framework of education.

Disciplinary matters are dealt with by the Stockholm University Disciplinary Board. The penalty may be a warning or suspension for a period of 1-6 months. Information on Stockholm University rules for examination and disciplinary cases can be found on Stockholm University's website www.su.se/regulations. Teachers are required to report a suspected suspicion of cheating to the director of studies.

Grading Criteria

Grading Scale	
A.	<p>The course paper demonstrates that all the learning outcomes of the course have been fulfilled in an excellent way. The student shows an excellent ability to describe, analyse and discuss the content of the course in an independent and reflective way.</p> <p>The text contains several references to the course literature and to other relevant texts that are well chosen to fit the context. The text is well structured, without any formal mistakes and with a language that signifies clarity and an effort to elaborate the text. The text should not be shorter or longer than the range prescribed in the course assignment. A course paper that is shorter or longer than the prescribed range will be affected in the grading.</p>
B.	<p>The course paper demonstrates that all the learning outcomes of the course have been fulfilled in a very good way. The student shows a very good ability to describe, analyse and discuss the content of the course in an independent and reflective way.</p> <p>The text contains several references to the course literature and to other relevant texts that are well chosen to fit the context. The text is well structured, without formal mistakes and with a language use that signifies clarity and an effort to elaborate the text. A course paper that is shorter or longer than the prescribed range will be affected in the grading.</p>
C.	<p>The course paper demonstrates that all the learning outcomes of the course have been fulfilled in a good way. The student shows good ability to describe, analyse and discuss the content of the course without major shortcomings. The text refers in a relevant way to the course literature and to other appropriate texts. The text is well structured, without any major formal mistakes and with a good language use. A course paper that is shorter or longer than the prescribed range will be affected in the grading.</p>

D.	The course paper demonstrates that all the learning outcomes of the course have been fulfilled in a satisfactory way. The student shows that he/she has achieved knowledge and understanding of the course content and ability to discuss this in an independent way. The text refers to the course literature. The text is structured in a satisfactory way, without any major formal mistakes and in an acceptable language. A course paper that is shorter or longer than the prescribed range will be affected in the grading.
E.	The course paper demonstrates that the learning outcomes of the course have been fulfilled in a sufficient way. The student shows that he/she has achieved an acceptable knowledge and understanding of the course content, but with a limited ability to discuss this in an independent way. The text connects to the course literature. The text is structured in an acceptable way, without any serious formal mistakes and in an acceptable language. A course paper that is shorter or longer than the prescribed range will be affected in the grading.
Fx.	The course paper demonstrates that the required learning outcomes have not been fulfilled. Possible shortcomings could be: that the course literature is not covered in a sufficient way, analyses and discussions in the text are not convincing, the text is too close to the course literature, there is no link between own observations and the course literature / the content of the course, the text is difficult to understand due to inadequate language use, the disposition of the text makes it difficult to follow the text, references are incorrect or missing and/or the paper is much shorter or much longer than the prescribed length. A revision of the paper is needed.
F.	The course paper demonstrates that the required learning outcomes have not been fulfilled. Possible shortcomings could be those mentioned under F(x), but are so serious that they cannot be amended in a revision of the text. The course participant has to do a new course assignment that will be given by the course leader.

Course Evaluation

The course is evaluated through an online survey which will be made available at the end of the course.

Course Literature

The current course literature is made available on the course page no later than two months before the course begins.



Support during your studies

At Stockholm University, it is possible to receive extra support in addition to regular teaching.

Academic Writing Service

The Academic Writing Service provides English-language support for writing and study skills. They give talks and seminars and offer individual guidance. Their services are available free of charge to all students at Stockholm University. For more information visit: <https://www.su.se/english/education/student-support/academic-writing-service>

Studying with a disability

If you have a documented disability, e.g. dyslexia, you have the opportunity to receive special pedagogical support. Examples of support initiatives may be note-taking, audio books, extended exam time or sign language interpretation. You must apply for special pedagogical support from Student Support Office at Stockholm University

<https://www.su.se/english/education/student-support/studying-with-a-disability>

Once the application has been received, a coordinator will contact you to arrange a personal meeting. After speaking to the coordinator, you will receive a certificate describing types of support to be offered to you.

It is the responsibility of the student to contact the student counselors at the Department of Education before a course begins in order to arrange for support. Their email address is studievagledare@edu.su.se. The student counselors will then contact the course leaders with regards to the type of support the student will need.